

Who am I

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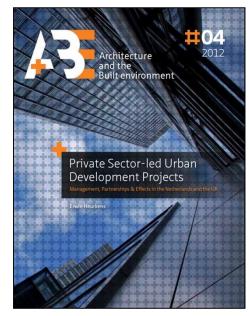
Delft University of Technology Faculty of Architecture & Built Environment

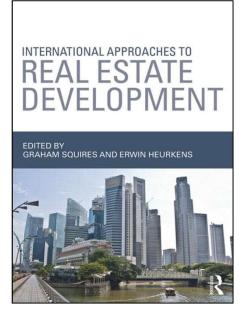
Department of Management in the Built Environment

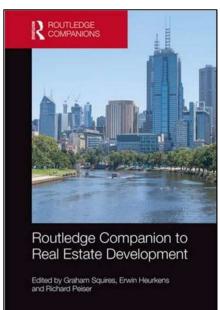
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Global societal shifts & Urban governance

BUSINESS & PROFESSIONAL ETHICS JOURNAL, 31:2, 2012 DOI: 10.5840/bpej201231218 PP. 363-374

Sustainability, Neoliberalism, and the Moral Quality of Capitalism

Colin Crouch

Professor Emeritus, University of Warwick, UK

Abstract: Paradoxically, the rise of neoliberal economic thinking and its rejection of concepts of both state intervention in the economy and the pursuit of purposes by business that are not directly related to profit maximization, has been accompanied by intensified social criticism of business and concerns about sustainability. The article explores the implications of these paradoxes and relates them to active consumerism and to the issue of market externalities.

Key Words: neoliberalism, moral capitalism, externalities

Since the 2008 financial crisis there has been an enhanced debate over the moral qualities of a capitalist economy; and it is a debate that cannot be stilled by insisting that it is not the job of corporations or the market to be concerned with moral issues, and that these are matters for governments (or for no-one at all). Business leaders engaged in corporate responsibility have been aware of this for far longer, but a series of events has brought it to the fore. The behaviour of bankers that produced the crisis itself has of course been one cause of the renewed debate. But there has also been the related concern over growing inequalities that seem to separate a tiny corporate (and especially financial) elite from the rest of the population. Also relevant is a succession of major corporate scandals of various kinds, from Enron in the USA at the end of the 1990s to News International in the UK in 2012. These have not been scandals in shady firms in the margins of the economy

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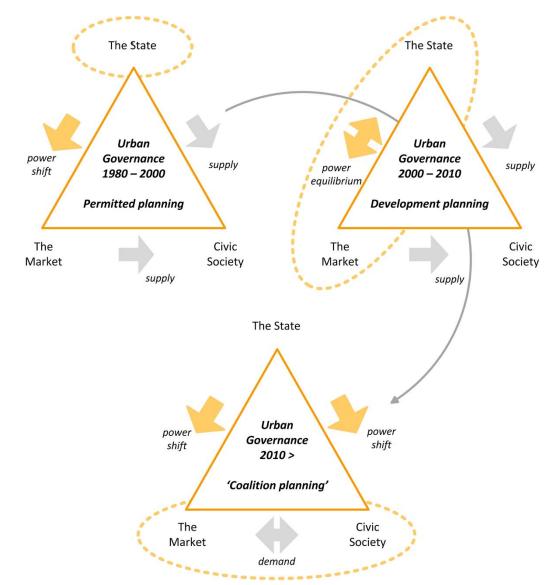
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Private sector-led urban development

Integrated development strategies

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Lices. In:
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Developer-led urban development Investor-led urban development

Long-term actor involvement

actor involvement

Short-term

Community-led urban development

Corporation-led urban development

Incremental development strategies

Heurkens (2018

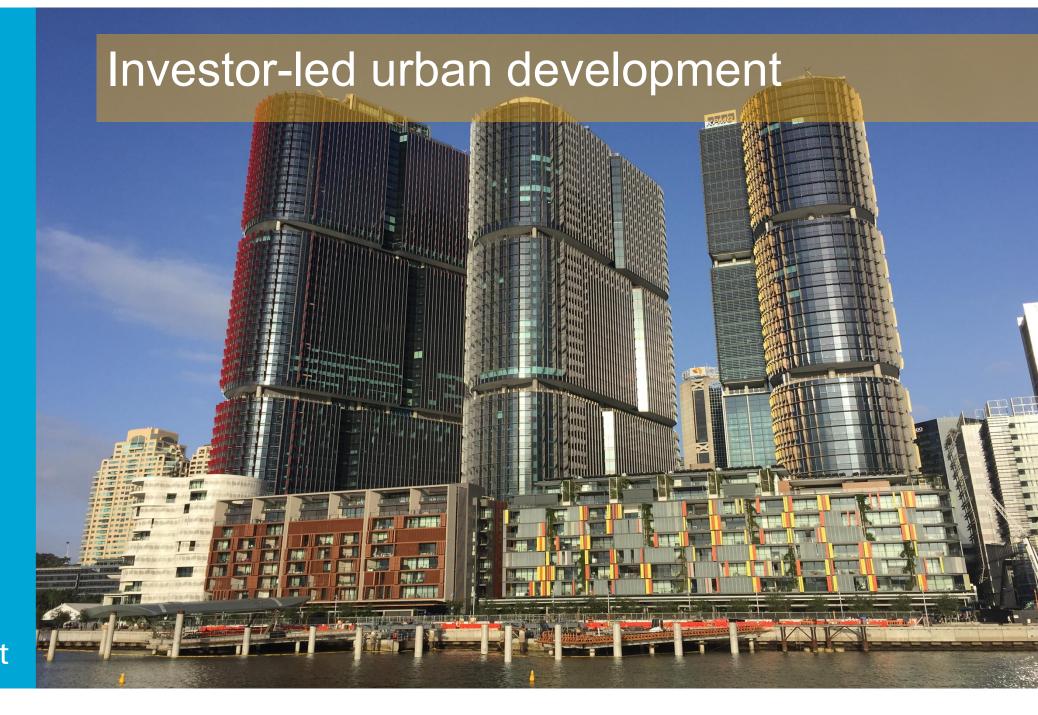


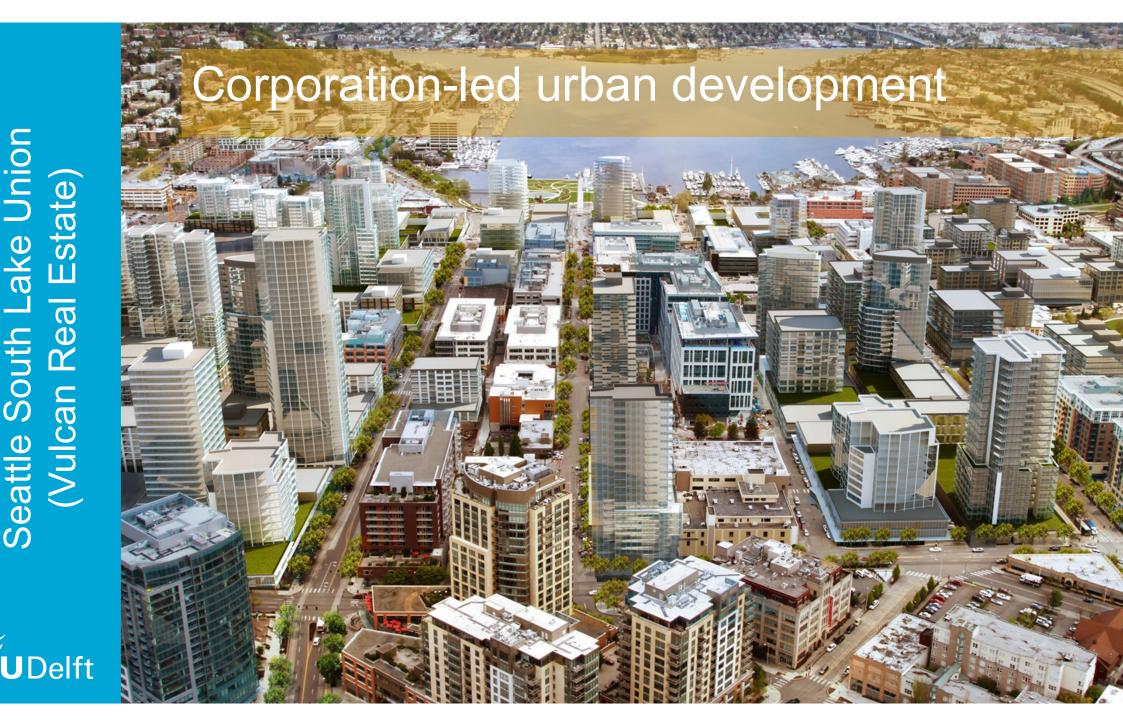
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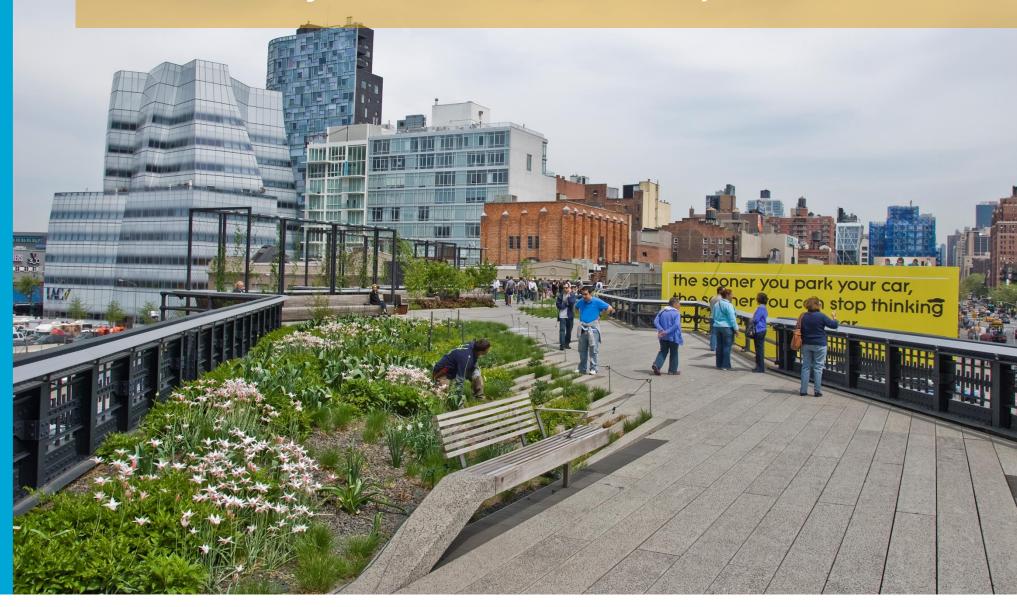
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Community-led urban development



UDelft

Private sector roles

Strategic (long term)

Caring

social/sustainable corporate responsibility

Market effect > broadening urban area potential

Partnering

netwerking,

coalitions, ppp

Investing

value adding/creating, RE exploitation

Market effect > increasing urban area potential

Soft steering (relational)

Initiating

unsollicited proposals, place-making,

Market effect > awakening urban area potential

Hard steering (instrumental)

Market effect > exploring urban area potential

Project (short term)

Masterclass bij Stedelijke sformaties, erdam, 8 uary 2018.

kens, E.W.T.M.

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Public sector roles

Steering at distance

Shaping

spatial policies & development visions

Market effect > creating urban area potential

Regulating

public-law & privatelaw agreements

Market effect > delimiting urban area potential

Soft steering (relational)

(instrumental)

Hard steering

Capacity building

active networking & market information

Market effect > exploring urban area potential

Stimulating

financial-fiscal incentives/interventions

Market effect > increasing urban area potential

Steering through consultation

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kens, E., Adams,
Hobma, F.
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Sustainable Private sector-led Urban Development (SPUD)

Key sustainability challenges:

- Climate adaptation (resilience)
- Resource management (circularity)
- Energy transition (renewables)
- Spatial quality (value of space)

Regulatory Demands Public Pressure Stage 1 Non Compliance Business Opportunities Risk Management Integrated Strategy Stage 3 Beyond Compliance Stage 2 Compliance Increasing Reputation and Brand Value Increasing Reputation and Brand Value

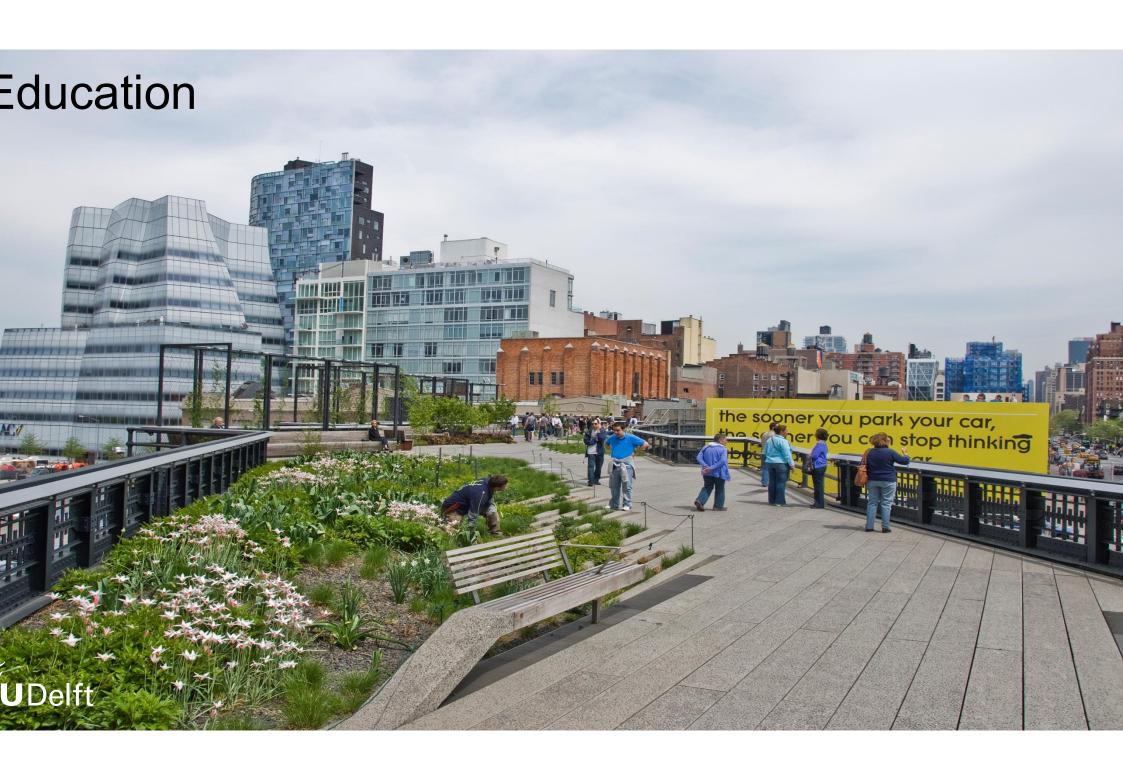
Research shifts:

- From sustainable urban policies to implementation
- From government to private sector orientation
- From public management to business management

Special focus on:

- Private sector drivers & barriers (beyond compliance)
- Public sector incentives & regulations (multi-faceted steering)
- Redefining public & private sector roles, instruments & governance





Online education

MOOCs

- Strategic tool to connect with the world at large (education market)
- Attract international students
- Faculty decision: scholarships?



By doing so, you can determine the possibilit for a building adaptation initiative.

Another important contextual factor that have to take into account

hen adapting a building is real estate ma Pal estate is property comprised of land a

Real estate markets can be divided in the housing, office or retail market.

Real estate markets are all about supply and demand, and price development.

When adapting the building you determin which function, like offices or housing

could possibly match supply with deman

For example, take the office market in Rotterdam.

For years, there has been a trend of increasin office vacancy rates.

On the one hand this is caused by the increasupply of offices,

as new office buildings were constructed in t city.

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Blended education

Blended education

- Potential within knowledge courses
- Forget online design education: value of interaction (tutor-student, student-student)



	Traditional MBE uni.education	Online MBE education
Learning objectives	High levels of learning (deeper understanding)	Lower levels of learning (intro to topic mainly)
Assignments	Exams, essays, feasibility studies, interdisciplinary working	Quiz tests, motivations, brief calculations, interdisciplinary environment
Assessments	Teacher's assessment, peer reviews, rubrics (criteria)	Self-assessment, 'peer reviews', checklists (criteria)
Interaction & communication	Room for error, informality within classroom	Less room for error, formalised by discussion platform

kens, E. (2018). ons and pects from the ive open online is "Managing ing Adaptation" al estate ation. In: 25th al European Estate Society erence, ERES , 27-30 June, ling, UK.



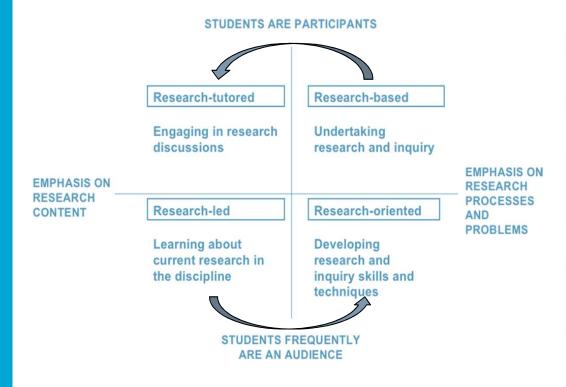
Campus education

Knowledge/graduation courses

- Research-based education labs
- Discussing scientific articles

Design/game courses

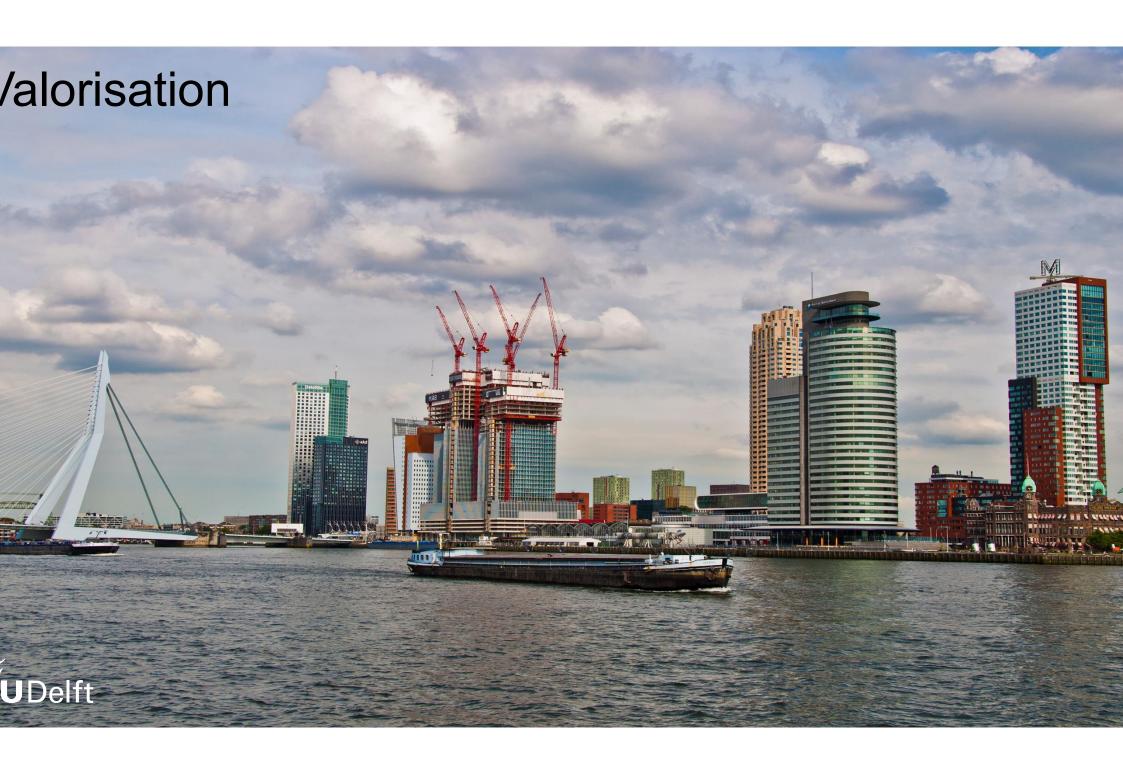
- Interdisciplinary work
- Experiential learning





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Valorisation

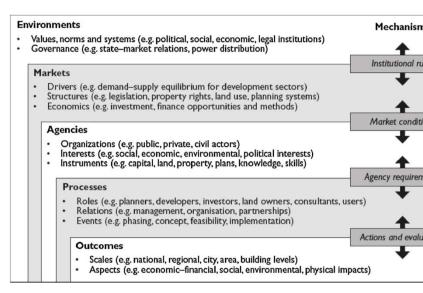
Research

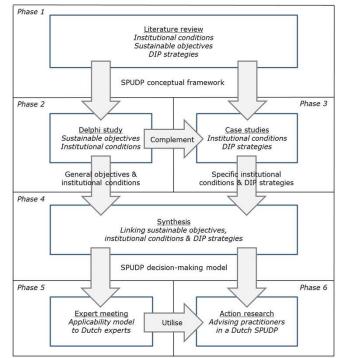
International focus:

- EU Grants: Sustainable Private Sector-led Urban Development
- International comparative research:
 Best practices > SPUD book

National focus:

- NWO Grants: Veni proposal (2015) follow up
- Practice research: Private sector behaviour & decision-making with regard to sustainable urban redevelopment (drivers, barriers, incentives) > National surveys







Valorisation

Education

- MOOC / BSc / MSc / MCD (post-initial):
 case studies, lesson-drawing, debate
- Bridging departments & practice through education





